Climate Risk Assessment Overview

Amount of PEP network covered

- **JV / FRANCHISE**: ~80%
- **COMPANY-OWNED**: 100%
- **OFFICES**: 100%
- **R&D**: 100%
- **DISTRIBUTION CENTERS**: ~50%
- **WAREHOUSES**: ~50%
- **SUPPLIER-SOURCED**: ~90%
- **FARMER-SOURCED**: 100%

Total 1156 physical assets + 1177 sourcing regions

1 Excludes Bins, PEC, sales and delivery sites
2 North American distribution sites only

IMPACT AREAS

1. **PHYSICAL RISKS**
   - **Acute**: Wildfire, Fluvial Flooding, Tropical Cyclone
   - **Chronic**: Extreme Temperatures, Drought, Coastal Flooding, Water Stress

2. **TRANSITION RISKS**
   - Carbon Pricing, Litigation, Reputation Damage, New Technology, Markets

3. **OPPORTUNITIES**
   - Resource Efficiency, Energy Source, Products & Services, Markets, Resilience

EMISSION SCENARIOS

- Projected Global Increase: Temperature rise -3-5°C
- Lower Emission Scenario: Temperature rise -2°C

TIMEFRAME

- 2020
- BY DECADE
- 2100